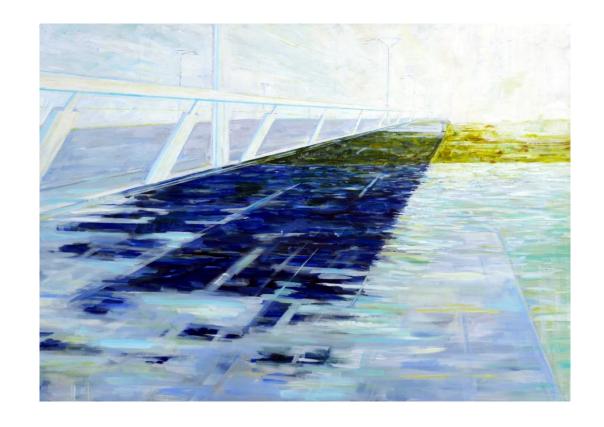


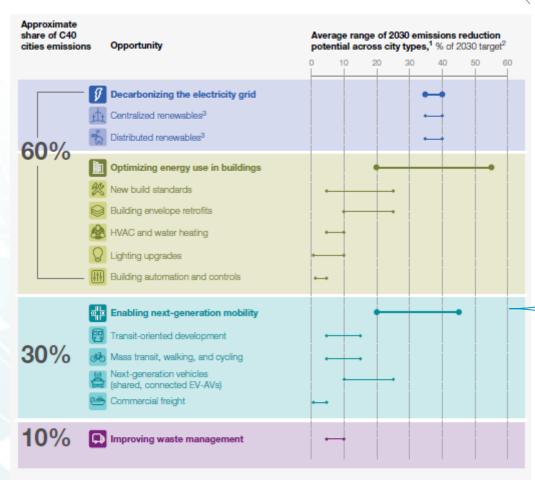
THE NEW ROAD HAS MANY DIGITAL DIMENSIONS

Connectivity services Digital technologies



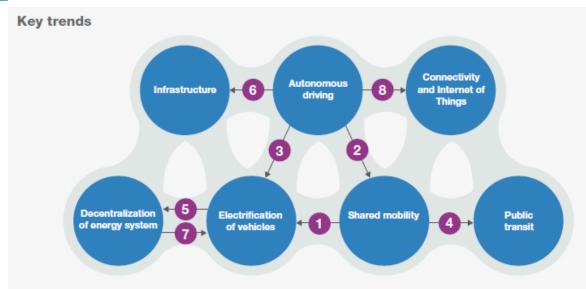
ENABLING NEXT GENERATION MOBILITY ROAD HAS MANY DIGITAL DIMENSIONS







² 2030 target is based on Deadline 2020 pathways for specific city types.



Reinforcing effects

- An update in shared mobility will accelerate electrification, as higher utilization favors the economics of electric vehicles.
- Self-driving could merge shared mobility business models into a single proposition competitive with private car ownership and public transport.
- Self-driving—private and shared—vehicles are likely to increase mobility consumption, in which case, electric vehicles offer lower total cost of ownership.
- An update in shared mobility will affect public transit.
- Electric vehicle production at scale would accelerate battery cost reductions, with multipe effects.
- Self-driving electric vehicles will have different usage and hence requiring different requirements for charging infrastructure.
- Increasing renewable power generation will make electric vehicles more attractive as a means to reduce the carbon intensity of the transport sector.
- 8 Self-driving vehicles might accelerate the uptake of IoT applications.

Source: Bloomberg New Energy Finance and Future of Mobility team analysis

³ Percentages given are for system level mix. Balance between centralized and distributed generation will vary by region. SOURCE: McKinsey analysis

SMART CITY 3.0 ENVIRONMENT ROAD HAS MANY DIGITAL DIMENSIONS

Wellbeing

- work and sufficient income
- adequate and affordable housing, education, health care, and transport
- livable and healthy environment
- protection against extreme events and chronic problems
- lifelong and comprehensive education and development

Circularity

- circular growth based upon reuse of raw materials, sustainable energy and respect for nature
- availability of quality food, goods, and services
- disappearance of poverty and extreme wealth

Justice

- freedom
- democracy and self-government
- decreasing differences in income
- respectful cooperation
- sharing and where possible joint management of commodities

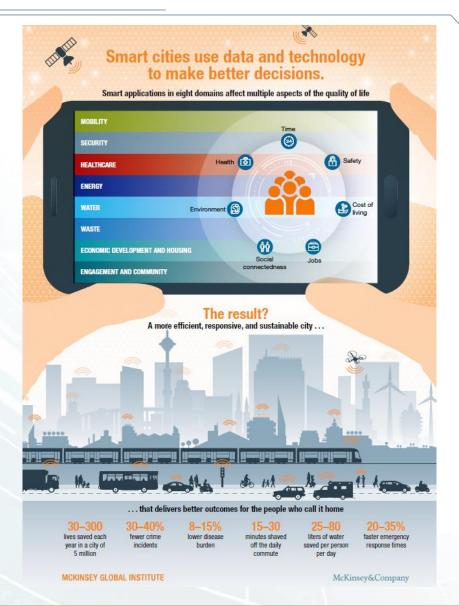
Digital connectivity

- general availability of ICT and other digital resources
- access to superfast and save Internet
- personalized ownership of data
- right to withdrawn data and of 'decoupling'
- alignment of technology and data with human interests



CONNECTIVITY SERVICES AND DIGITAL TECHNOLOGIES MARKET TRENDS







Mobility

Real-time public transit information

Digital public transit payment

Autonomous vehicles

Predictive maintenance of transportation infrastructure

Intelligent traffic signals

Congestion pricing

Demand-based microtransit

Smart parking

E-hailing (private and pooled)

Car sharing

Bike sharing

Integrated multimodal information

Real-time road navigation

Parcel load pooling

Smart parcel lockers

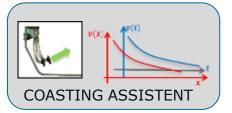


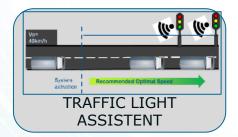
AVL MOTIVATION

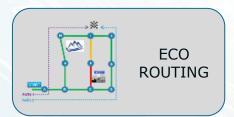
- Powertrain Designs have moved closer to the edge of optimum. Autonomous vehicle and mobility platforms to take momentum.
- Replacement of combustion engine by electrical powertrain don't solve the mobility challenge of highly dense populated cities.
- Further reduction of CO2 and other emissions can only be achieved by connected operations and active balance of all traffic participants.
- Mobility quality needs to increase by clever combination of vehicles and sharing models.
 Digitalization can increase the efficiency but not replace the mobility concept or overcome physical limitations.
- Next generation mobility concept to be an open platform with secure and trusted data.

FURTHER REDUCTION OF CO2 EMISSIONS BY CONNECTED OPERATIONS



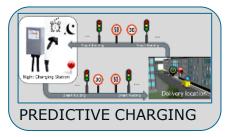
















PREDICTIVE FEATURES

SAVES AROUND 6-8% EMISSIONS





or measurement Real Time

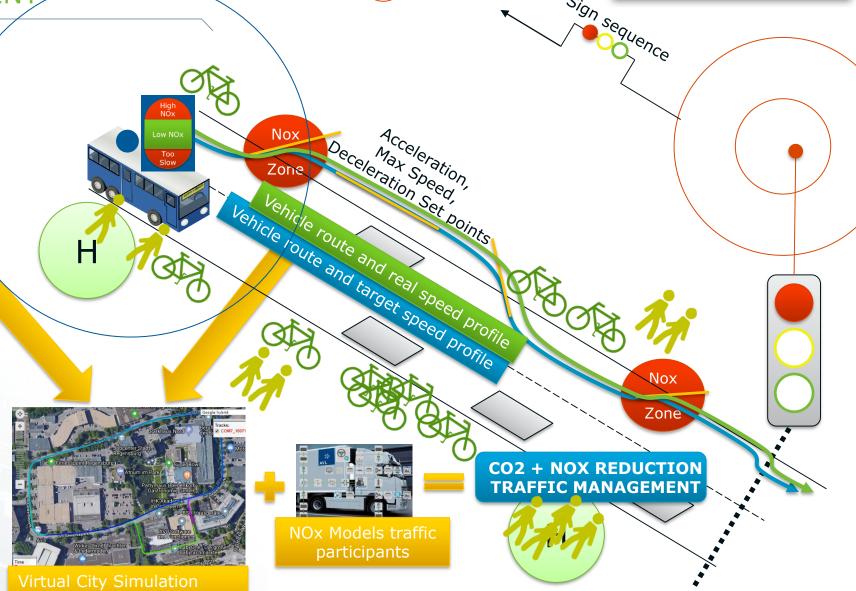




Target Address and target time

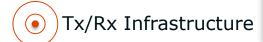
Start time/Arrival time and route for most efficient driving

PROVIDE ROAD
USERS CONTINUOUS
REAL TIME DATA
PUBLIC
TRANSPORTATION
PRIORITY

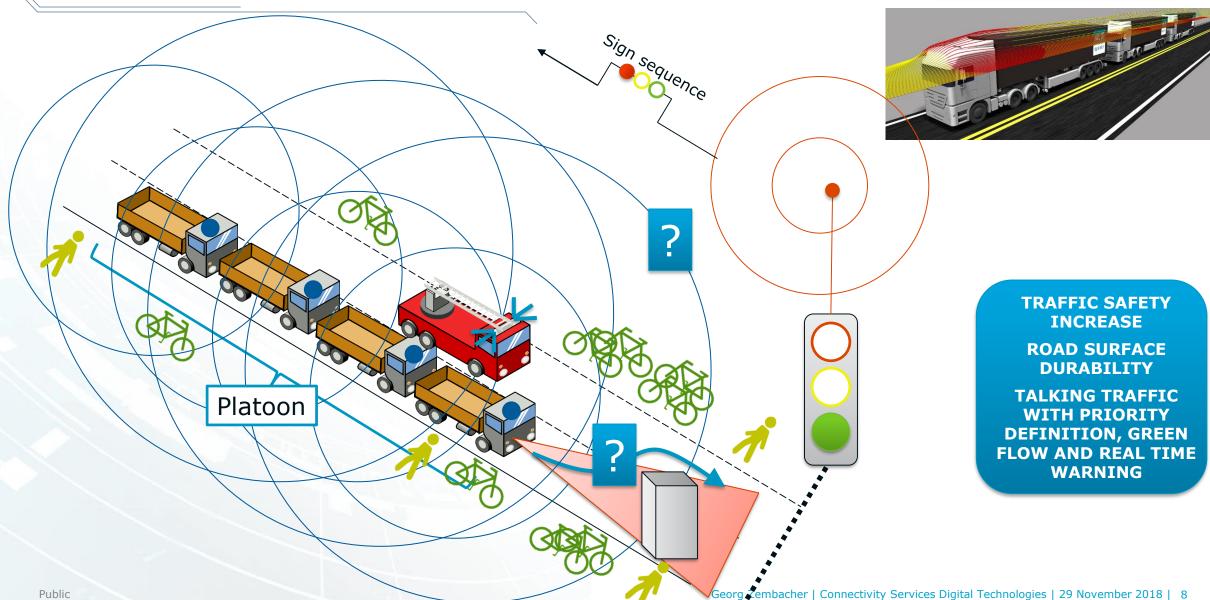


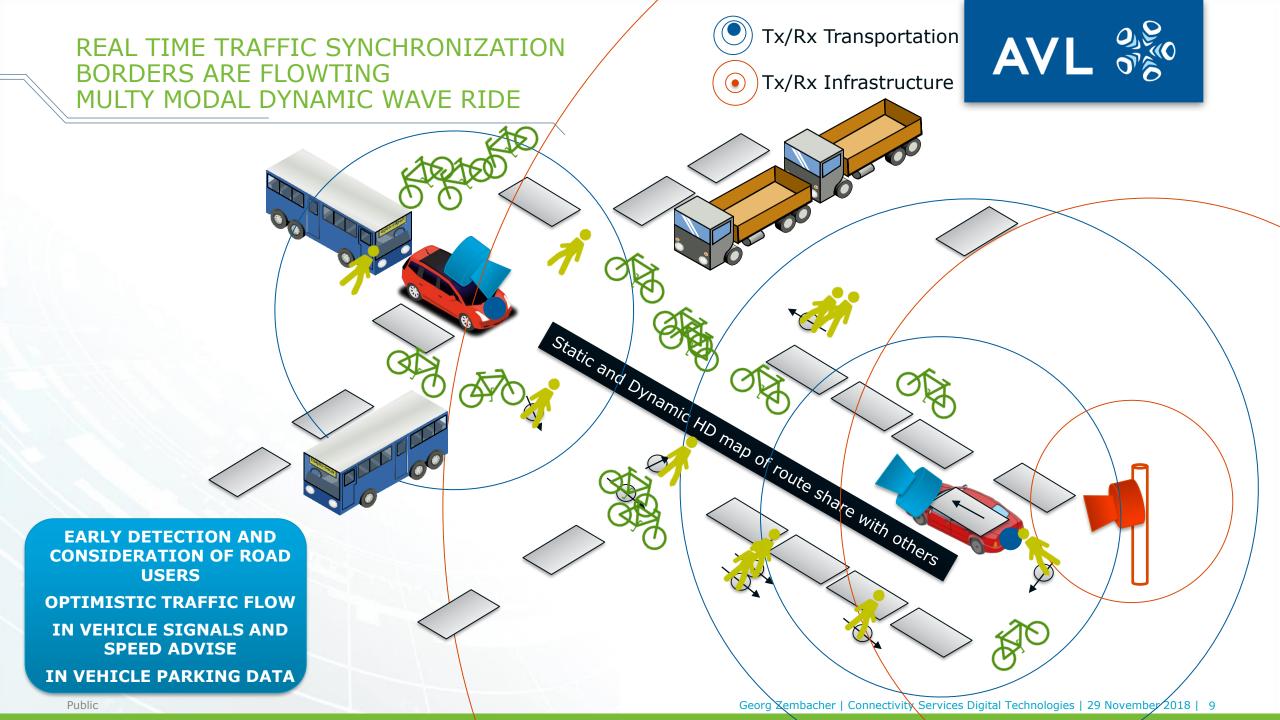
COOPERATIVE DRIVING PLATOON MANAGEMENT











CITY MOBILITY QUALITY INCREASE SHARING MOBILITY



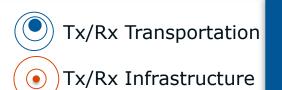




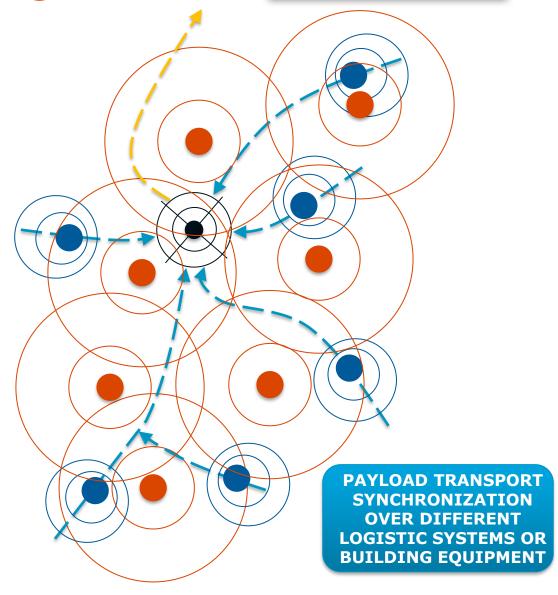


CITY MOBILITY QUALITY INCREASE PAYLOAD TRANSPORT SYNCHRONIZATION











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