

Towards carbon neutrality

How to sustainably optimize your carbon footprint



Increasing ambitions of OEMs to reduce CO₂ emissions will drive sustainability requirements for suppliers

Emission reduction & sustainability announcements by automotive OEMs (selection)

Volkswagen

Way to Zero

- Until 2030:
 - Electric vehicle should account for 80% in European production share
 - CO2 emissions reduced of individual vehicle by 40% in comparison to 2018
- Until 2050: CO2-neutrality

Electrification of the fleet

Utilisation of green electricity

Decarbonisation of the supply chain

Recycling the vehicle



Daimler

Vision to 2039

- Until 2030:
 - CO2 emissions reduced of individual vehicle by 50% in comparison to 2020
 - 70% coverage of energy in production with renewable energies
- Until 2039: Entire new vehicle fleet to achieve CO₂ neutrality throughout the value chain and life cycle



Volvo

Road to climate neutral

- Until 2030:
 - Every new vehicle is solely electric
 - CO2 emissions reduced of individual vehicle by 75%
- Until 2040:
 - Net greenhouse gas emissions of zero
 - Being a circular economy company



CO₂ emissions will become a decisive factor in automotive sourcing

Source: Volkswagen, Daimler, Volvo

Executive Summary:

AVL and SE Supporting in Achieving your CO₂e Targets



Corporate Level

Scope 1, 2, 3 emissions Strategic actions to become carbon neutral



Vision (a) Methods (b)



Targets



CO₂e ... Carbon dioxide equivalent; metric measure, converting amounts of other gases to the equivalent amount of carbon dioxide with the same global warming potential



Product Level

Environmental footprint for components, drivetrains and vehicles



Product footprint optimization

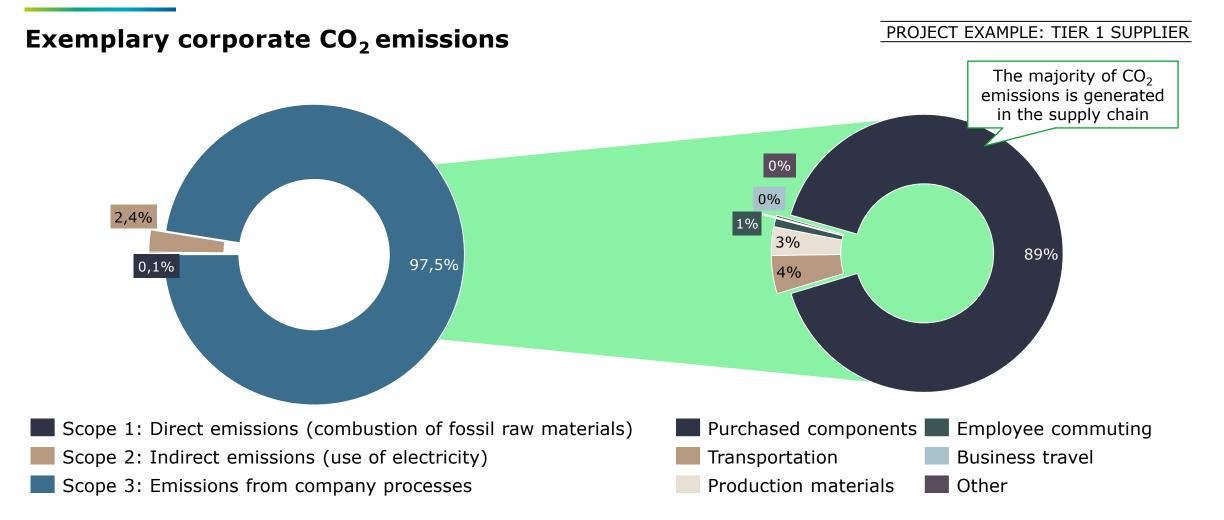


CO₂ Supplier management



Sustainable design of components

Product-related emissions are currently the main emission driver – Component and raw material suppliers will be pushed to reduce their footprint



Source: Strategy Engineers

Confidential

CO₂ emissions must therefore be considered and determined from the company's and the product's point of view

How can CO₂ emissions be determined?

Corporate Carbon Footprint

Top-down:

 Assessment of company-wide, overarching CO₂ emissions

Bottom-up:

- Calculation of CO₂ emissions of purchased components of selected products
- Extrapolation to entire product range to determine supply chain emissions

Scope 1 emissions¹⁾

- Stationary combustion
- Mobile combustion
- ...

Scope 2 emissions¹⁾

- Purchased electricity
- Purchased energy
- ...

Scope 3 emissions¹⁾

- Purchased goods and services
- Fuel and energy-related activities²⁾
- •

Product Carbon Footprint

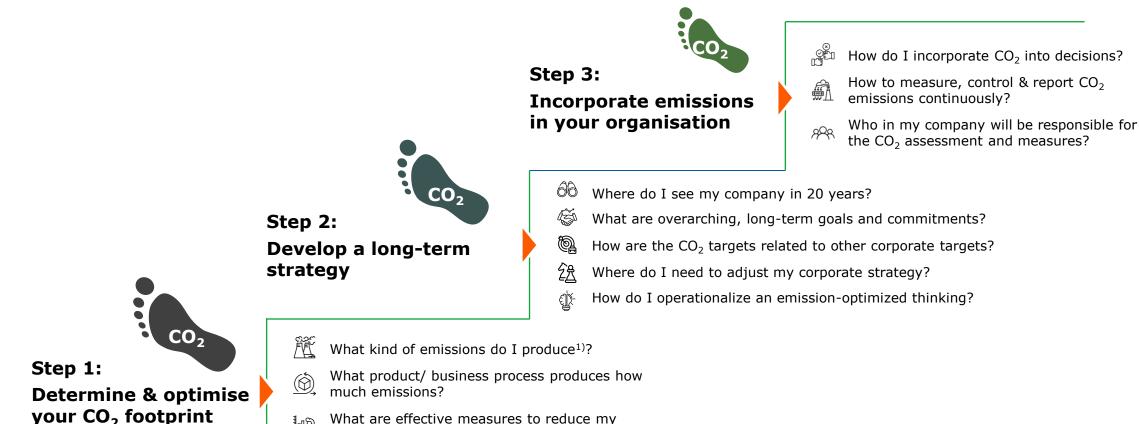
Bottom-up:

- Calculation of product-specific
 CO₂ emissions included:
 - Raw materials
 - Pre-production within supply chain (purchased components)
 - Transport of purchased components
 - In-house production / assembly
 - Distribution of products

Source: Strategy Engineers | 1) According to GHG protocol | 2) not included in scope 1 or scope 2

After an initial optimization of the carbon footprint, next steps are the development of a strategy and the incorporation of emissions in the organization

Which steps must be taken to achieve climate neutrality?



Source: Strategy Engineers | 1) According to ISO standard | Steps depend on the individual client situation

footprint, incl. quick wins?

A comprehensive CO₂ strategy should address 8 key elements

Key elements of a CO₂ strategy **Targets Vision** Detailed targets over time for Overarching, long-term goal CO₂ emissions, CO₂ footprint, and commitment resources Ø Methods Measurability Definition and acquisition of CO_2 emissions (in use), CO_2 methods used for measuring footprint in value chain, 1 and improving resources used CO_2 Strategy 8 Organizational anchoring Supply chain Clear responsibilities, Sustainability and ethics with availability of competences suppliers and culture **Communication strategy** Roadmap Communication to Action plan for target stakeholders (customers, achievements over time investors, staff) Source: Strategy Engineers Includes concrete data content

Our consulting offerings support you on your way to net zero

AVL and **SE** consulting offerings towards carbon neutrality



CO₂ footprint optimisation

Determination and optimization of the carbon footprint of your company



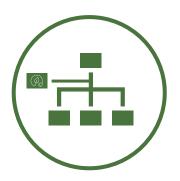
Focus topic: Reduction of direct CO₂ emissions

Technological and economical analysis of the introduction of climate-neutral energy supply systems, production facilities or vehicle fleets



Sustainability strategy & review of business model

Definition of corporate targets based on e.g. emissions and recycling, as well as development and evaluation of new business models



Integration of sustainability in the organization

Integration of sustainability into the organization and processes, including decision-making mechanisms, roles and responsibilities

Source: Strategy Engineers

SE & AVL provide a unique combination of technical industry expertise and consulting methodologies to deliver implementable solutions



Joint value proposition SE & AVL



Management advisory

Industry expertise, relationships and insights to provide the right direction and guidance



Pragmatic & implementable solutions

Tried and tested collaboration to ensure strategic foresight and feasibility of solutions



Technical expertise

Deep engineering experience in all topics with relevance to the mobility industry

Your trusted advisor in the technology-driven industries – delivering real implementable solutions

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SE

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Best Consultants 9x in a row!













Thank you



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